



STRATEGIC DEPLOYMENT PLANNING COURSE

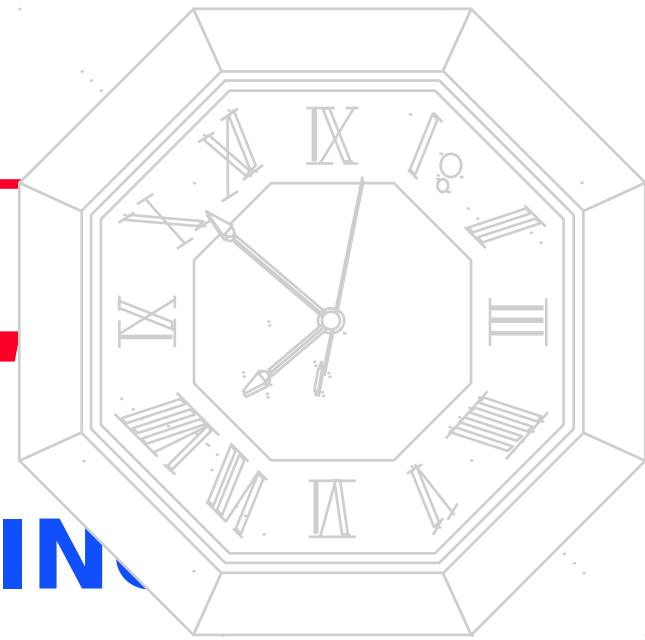
CRISIS ACTION PLANNING



CRISIS..... WHAT IS A CRISIS?

**“AN INCIDENT INVOLVING A *THREAT TO THE*
UNITED STATES OR ITS VITAL INTERESTS
THAT *DEVELOPS RAPIDLY* AND CREATES
A CONDITION OF SUCH DIPLOMATIC,
ECONOMIC, POLITICAL, OR MILITARY
IMPORTANCE THAT THE *COMMITMENT OF*
MILITARY FORCES AND RESOURCES IS
CONTEMPLATED TO ACHIEVE NATIONAL
OBJECTIVES”**

OKay, THEN, A CRISIS.....



- *HAS LITTLE OR NO WARNING**
- *REQUIRES ACCELERATED DECISIONS**
- *MAY BE RELATED TO OTHER CRISES**
- *REQUIRES NCA DECISION**



CRISIS ACTION **PLANNING.....**

***WILL CREATE ONE
OF TWO PRODUCTS.....***

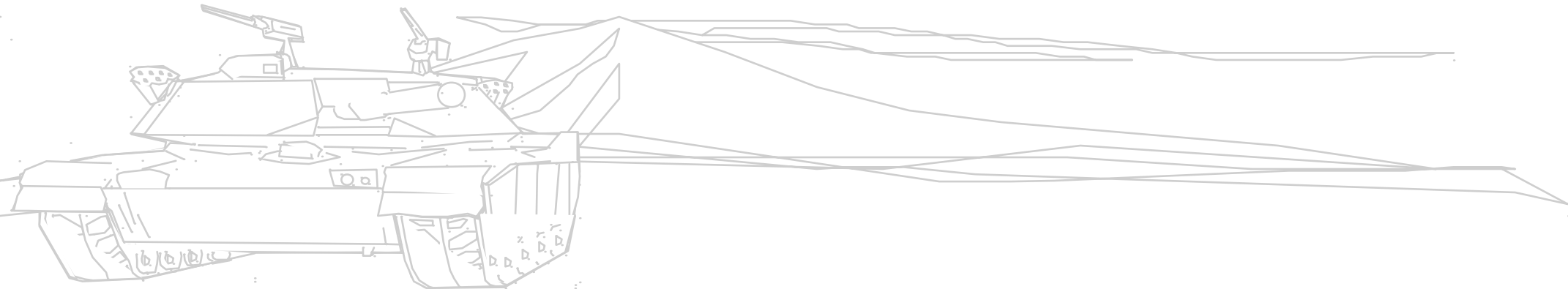
OPORD

**CAMPAIGN
PLAN**

AND THEY ARE REALLY RELATED TO ONE ANOTHER

AN OPORD.....

**IS A DIRECTIVE ISSUED BY A COMMANDER
TO SUBORDINATE COMMANDERS TO
EFFECT THE COORDINATED EXECUTION
OF AN OPERATION**



A CAMPAIGN PLAN.....

**IS A PLAN FOR A SERIES OF RELATED
MILITARY OPERATIONS THAT ARE
INTENDED TO ACHIEVE PARTICULAR
STRATEGIC AND OPERATIONAL
OBJECTIVES.**

PHASES OF "CAP" ENSURE.....

*** A LOGICAL APPROACH TO A CRISIS**

*** RAPID, EFFECTIVE EXCHANGE OF INFO**

*** TIMELY PREPARATION OF COAs**

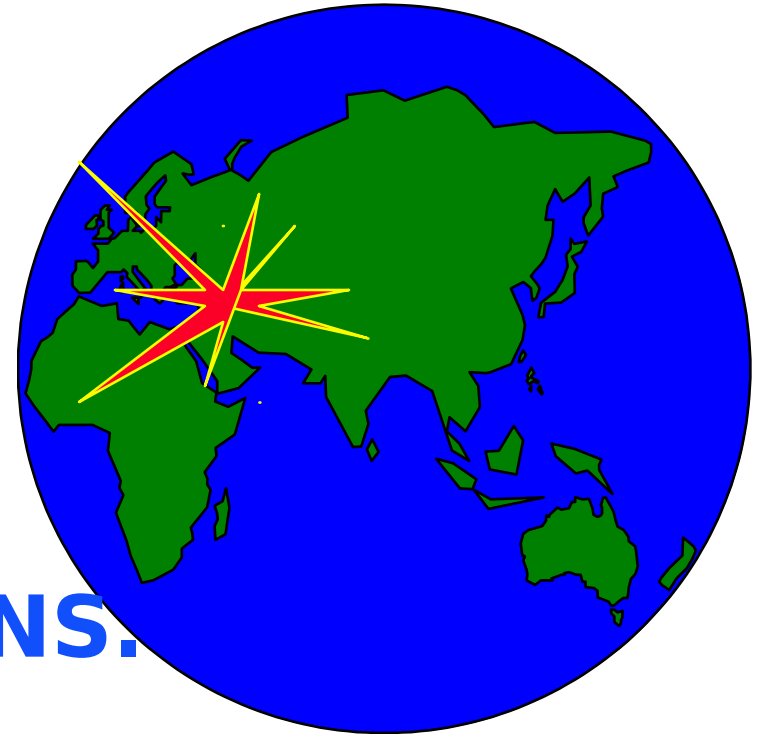
*** TIMELY RELAY OF DECISIONS**

CRISIS ACTION **PLANNING..PHASE I:**

SITUATION DEVELOPMENT

**INFO IS GATHERED ON A
SITUATION THAT HAS
NATIONAL SECURITY
IMPLICATIONS.**

**FORWARDED TO CJCS
W/ RECOMMENDED ACTIONS.**



CRISIS ACTION

PLANNING...

PHASE II:

CRISIS ASSESSMENT

DECISION BY NCA:

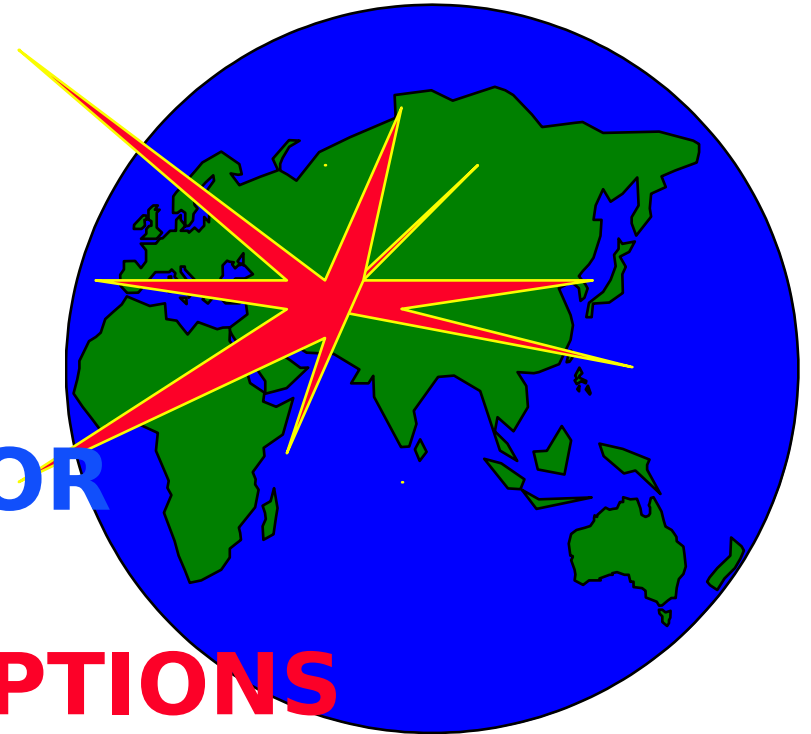
IS or IS NOT A CRISIS?

IS NOT:

CONTINUE TO MONITOR

IS:

DEVELOP MILITARY OPTIONS



CRISIS ACTION

PLANNING...

PHASE III:

COA DEVELOPMENT

- * **CINC DIRECTED TO DEVELOP COAs BY CJC**
 - * **IS THERE AN OPLAN, CONPLAN or....NO P**
 - * **CINC IS ALLOCATED MAJOR COMBAT FORCES & STRATEGIC LIFT.**
- TRANSCOM IS PREPARING DEPLOYMENT ESTIMATE**





CRISIS ACTION

PLANNING...

PHASE IV:
COA SELECTION

**THE CJCS EVALUATES THE SITUATION
AND PRESENTS THE PRIORITIZED LIST
OF COAs TO THE NCA.**

THE NCA MAKES THE FINAL DECISION

**CJCS MAY PUBLISH A PLANNING ORDER PRIOR TO FORMAL
SELECTION OF A PARTICULAR COA**

CRISIS ACTION **PLANNING...**

PHASE V: **EXECUTION PLANNING**

**CJCS INFORMS THE CINC OF THE NCA
DECISION. CINC TRANSFORMS THE
NCA-SELECTED COA INTO A OPORD.**

GOAL OF THESE ACTIONS: COMPLETED OPORD

**COMPLEXITY DEPENDS ON THE CRISIS &
THE EXTENT OF PRIOR PLANNING.**

CRISIS ACTION

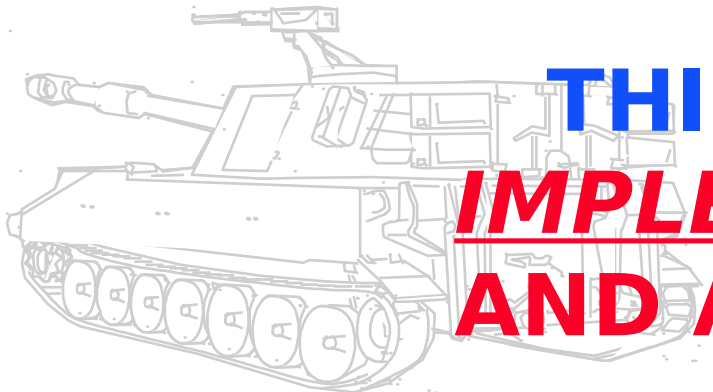
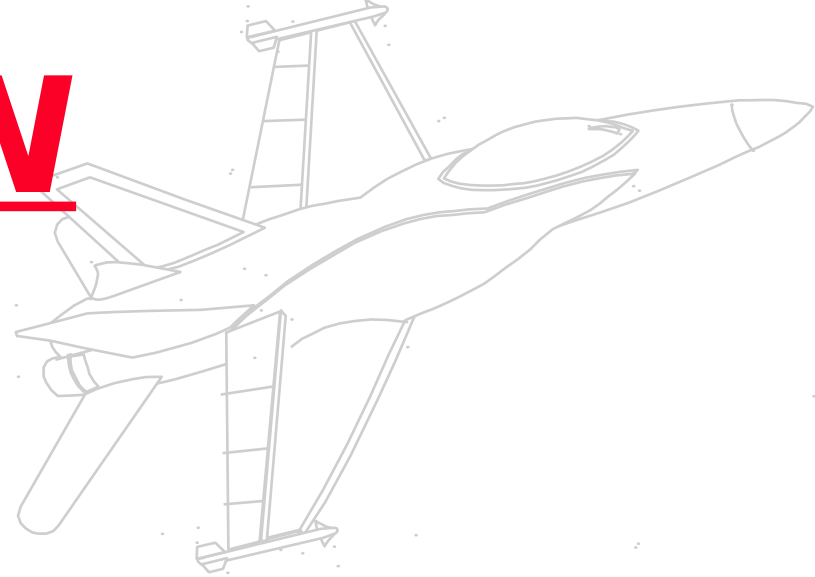
PLANNING...

PHASE VI:

EXECUTION

THE NCA ORDERS EXECUTION OF OPORD.
CJCS ISSUES AN "EXECUTE ORDER."

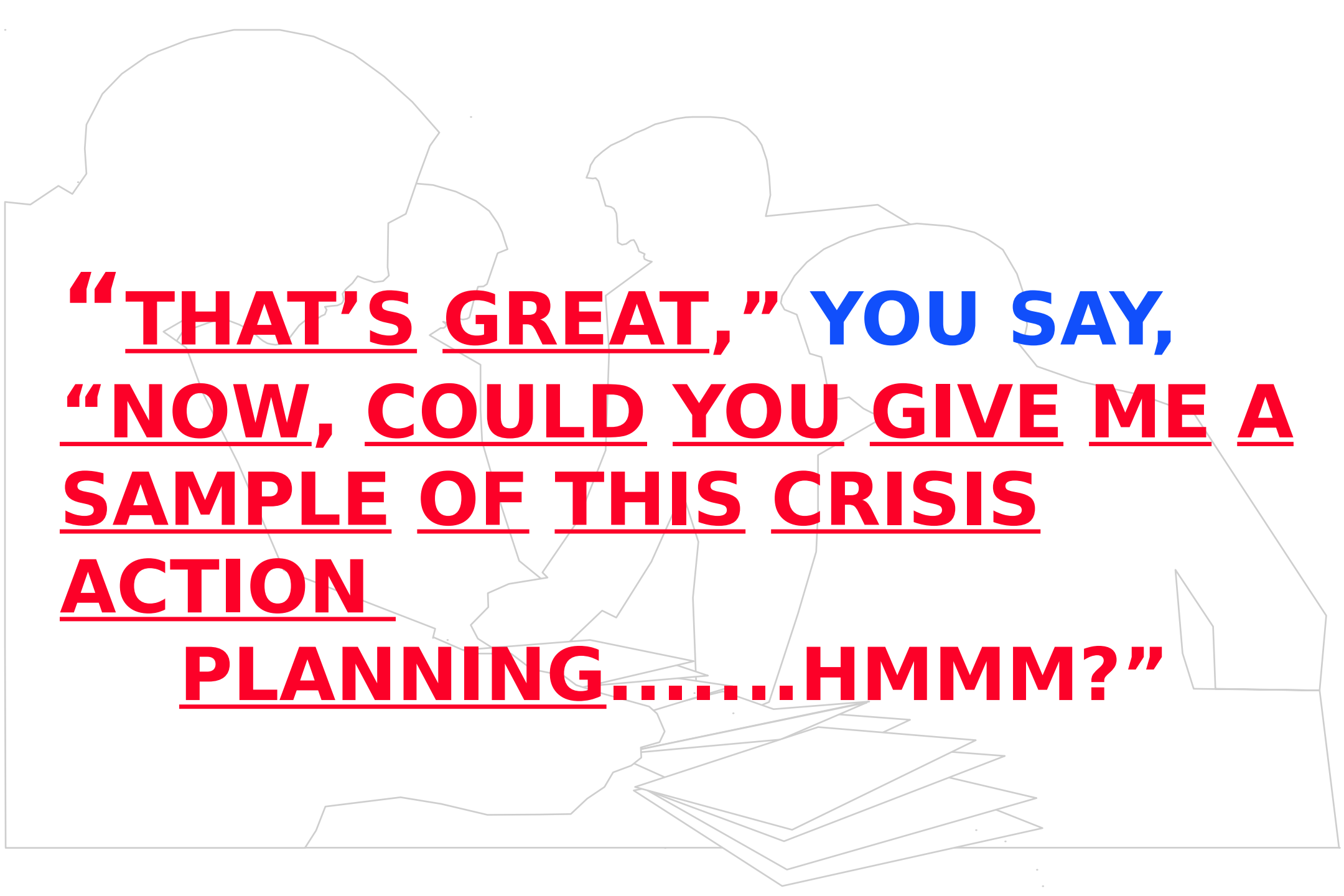
THIS ACTUALLY DIRECTS THE
IMPLEMENTATION OF AN OPORD
AND ACTUAL DEPLOYMENT BEGIN



REMEMBER.....

APPORTIONMENT IS
FOR
PLANNING

ALLOCATION IS FOR
EXECUTION

A faint, light gray line drawing in the background shows three people in a meeting. On the left, a person is seen from the back, looking towards the center. In the middle, a person is seen from the side, looking down at a stack of papers on a table. On the right, another person is seen from the side, looking towards the center. The overall style is minimalist and professional.

**“THAT’S GREAT,” YOU SAY,
“NOW, COULD YOU GIVE ME A
SAMPLE OF THIS CRISIS
ACTION
PLANNING.....HMMM?”**

C, JCS TASKS CINCEUCOM
TO DEVELOP AN OPORD

IN RESPONSE TO A CRISIS



**.....CINCEUCOM OUTLINES INTENT &
CAMPAIGN GUIDANCE.....THEN**



**EUCOM PLANNERS BEGIN
DEVELOPING A TPFDD.....USING JOP**

PLANNERS USE THE JOPES TO.....

IDENTIFY WHAT IS NEEDED:

THEATER FORCES

**AUGMENTATION
FORCES**

**CS/CSS
FORCES**

**RESUPPLY
REPLACEMENT
SUSTAINMENT**

REMEMBER:

***EACH SERVICE* DOES ITS PORTION OF THE TPFDD**

**USAREUR IDENTIFIES THE NEED
FOR
AN AUGMENTING MOTOR TRANS
CO**

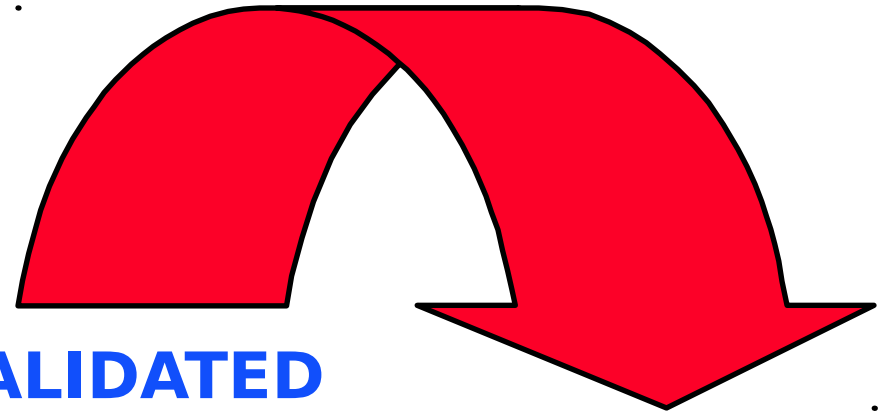
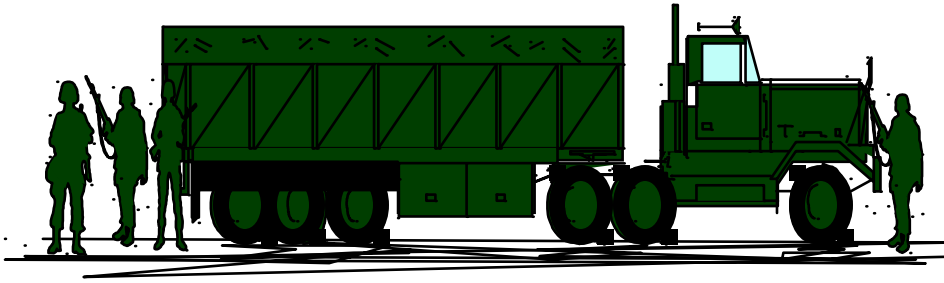


**A “UNIT TYPE CODE” IS ENTERED IN THE TP
THIS IDENTIFIES THE TYPE OF CAPABILITY,
OF PEOPLE, WEIGHT & VOLUME, AND
AND EQUIPMENT FOR A NOTIONAL UNIT!**

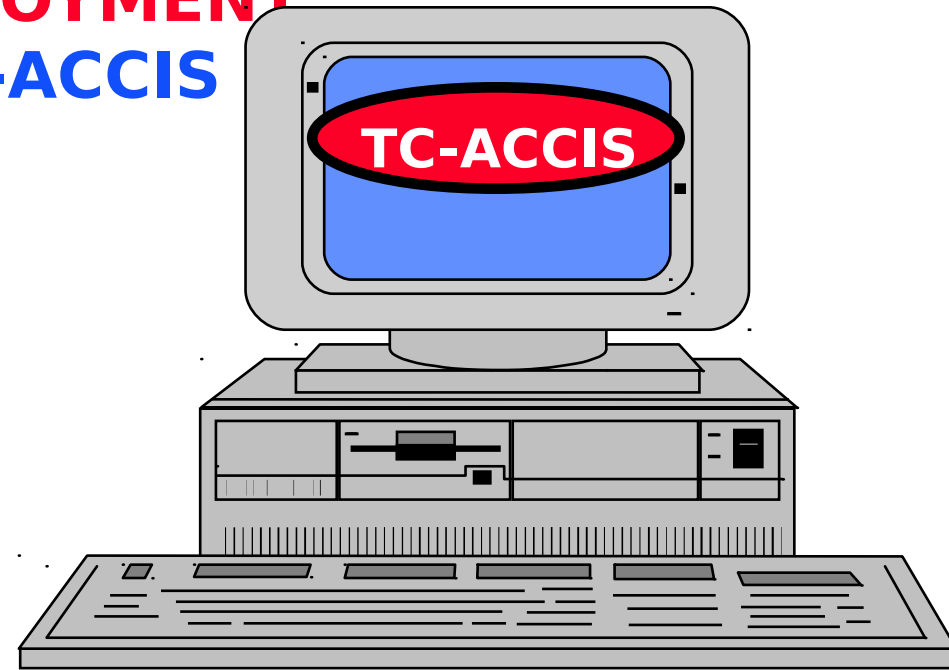
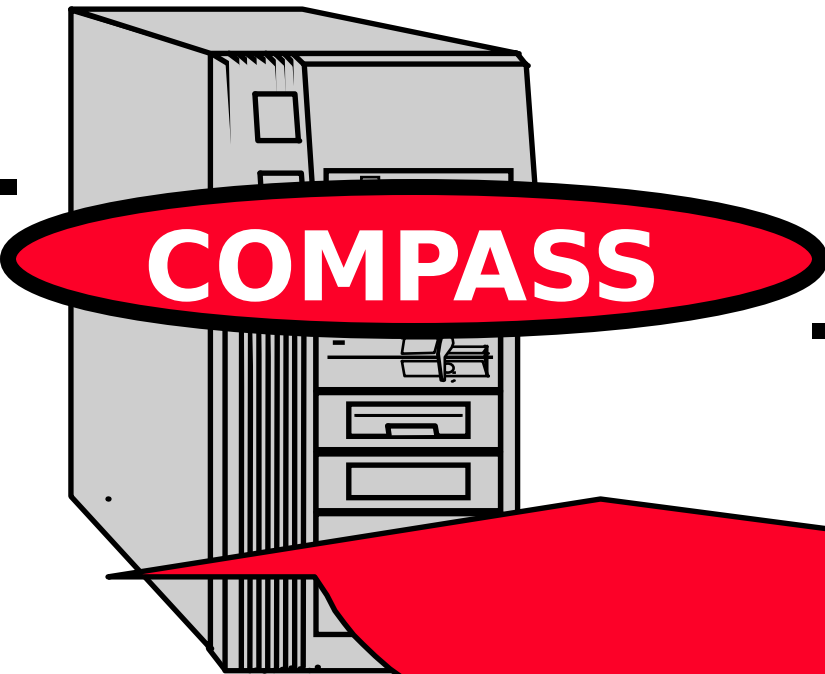
FORSCOM SELECTS THE 1234th TRANS
CO (USAR) IN WAYTHEHECKNGONE, ID.



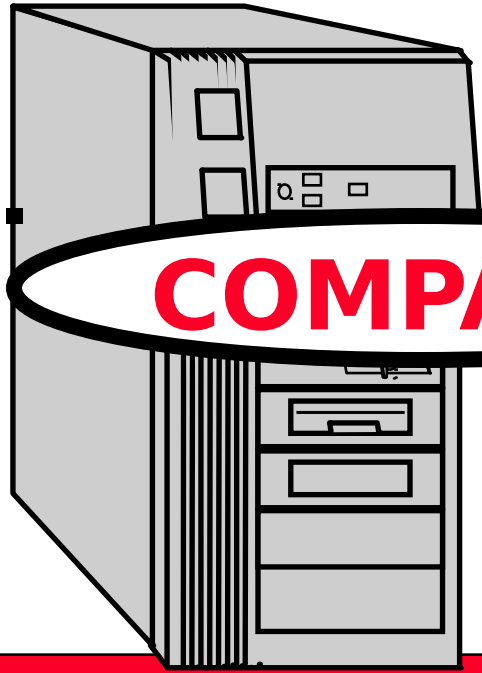
FORSCOM THEN ENTERS THE “**UIC**” FOR TH
FIGHTING1234TH **IN THE EUCOM TPFDD**



**THE MOBILIZED AND VALIDATED
UNIT READIES FOR DEPLOYMENT
& CREATES "DEL" IN TC-ACCIS**



..AND ULTIMATELY.....



COMPASS

JOPES

**ACTUAL
LIFT
REQUIREMENTS
ARE.....**

**REFLECTED
IN THE
TPFDD**

HEATHEN SWISS...GIMME A BREAK.....

HOW ABOUT A REAL

CRISIS..... THAT

HAD * LITTLE OR NO WARNING

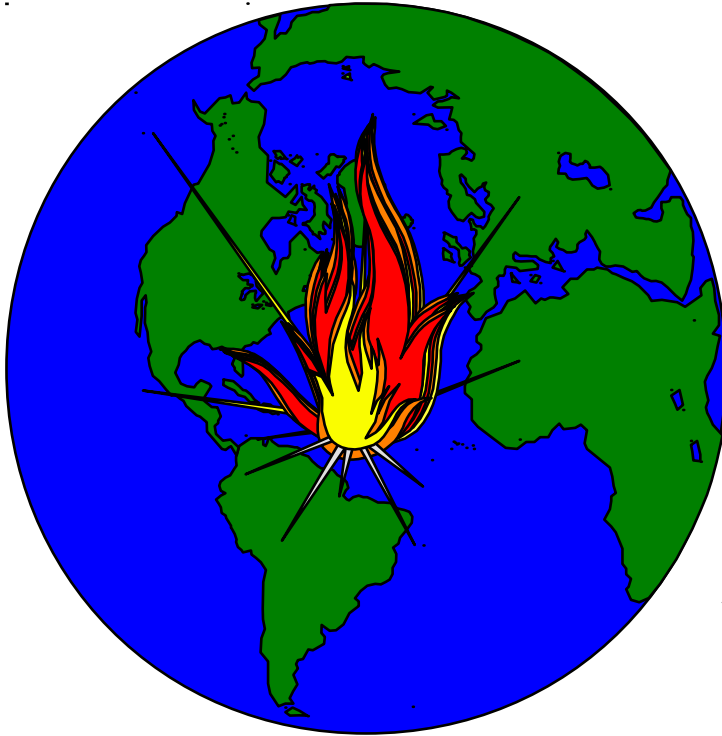
*** REQUIRED ACCELERATED DECISION**

*** REQUIRED AN NCA DECISION**

LET'S RETURN TO 1983

CRISIS...URGENT FURY

“URGENT FURY” IS AN EXAMPLE OF A MISSION EVOLVING FROM A “SHOW OF FORCE” TO COMBAT OPERATIONS



BY MID-’83 THE GRENADIAN ECONOMY IN A SHAMBLES, POLITICAL UNREST, SEVERE INTERNAL PRESSURE

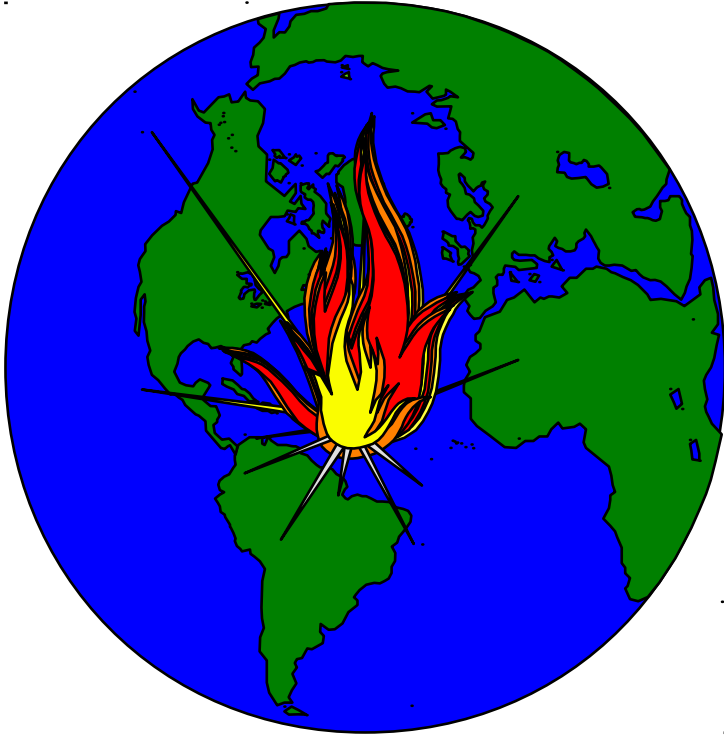
**13 OCT...PM BISHOP OVERTHROWN
DOS PLANS EVACUATIONS**

**14 OCT...JCS “WHAT IF” CALL TO
ATLANTIC COMMAND**

“SITUATION DEVELOPMENT”

CRISIS...URGENT FURY

(CONTINUED)



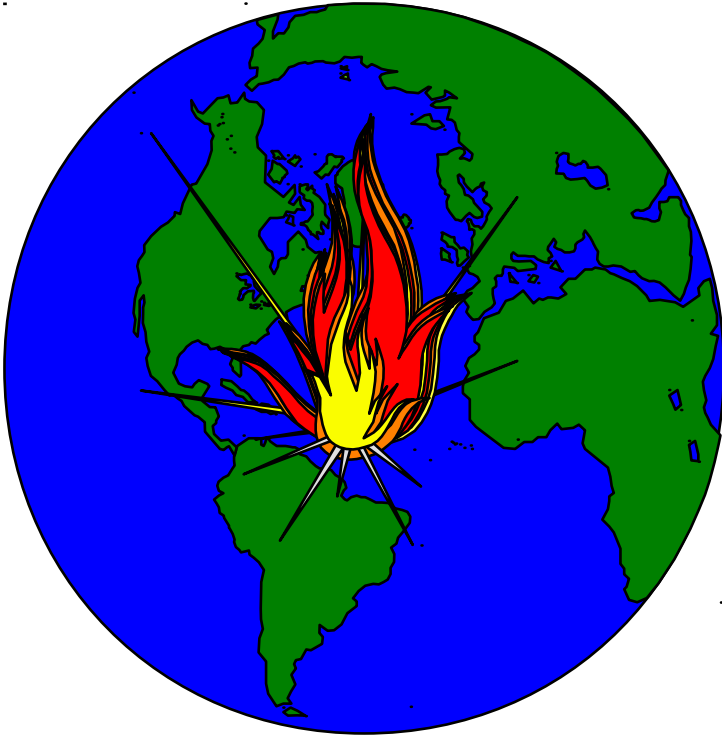
**17 OCT...MEETINGS CONTINUE
JCS PLANS FOR “NEO”
NONCOMBATANT EVACUATION
OPERATION**

**18 OCT... ATLANTIC COMMAND
ACTIVATES “CAT”**

**19 OCT... PM BISHOP KILLED
THREAT TO US CITIZENS
APPEARED TO BE INCREASING
“CRISIS ASSESSMENT” BECAUSE OF ACCELERATED
LEVEL OF TURMOIL**

CRISIS...URGENT FURY

(CONTINUED)



**20 OCT... WARNING ORDER
STILL CONCERNS "NEO"**

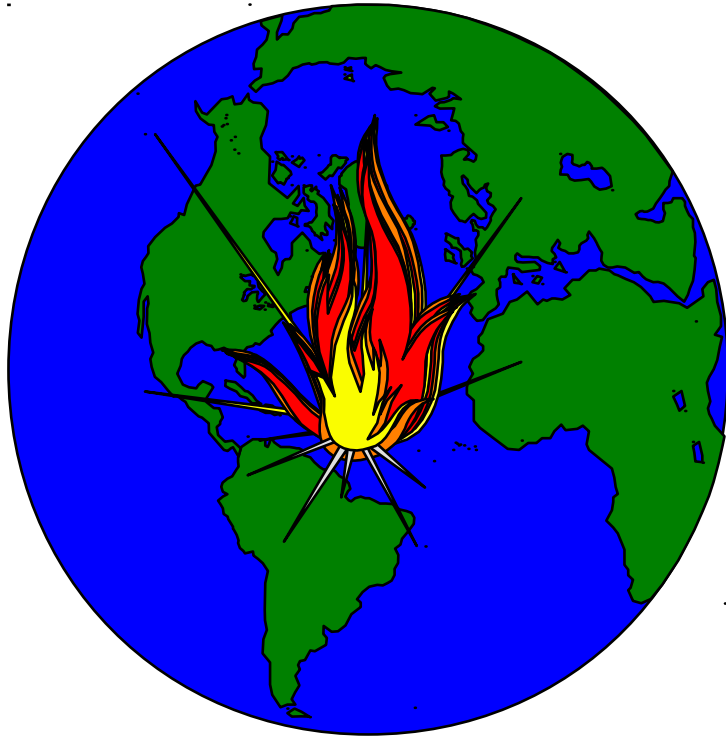
**CJCS BRIEFED AT ACOM ON
PLANNING EFFORTS**

**CRISIS PREPLANNING GROUP
CONVENED AT W/HOUSE**

"COA DEVELOPMENT"

CRISIS...URGENT FURY

(CONTINUED)



“COA SELECTION”

21 OCT... OECS REQUESTS INTERVENT

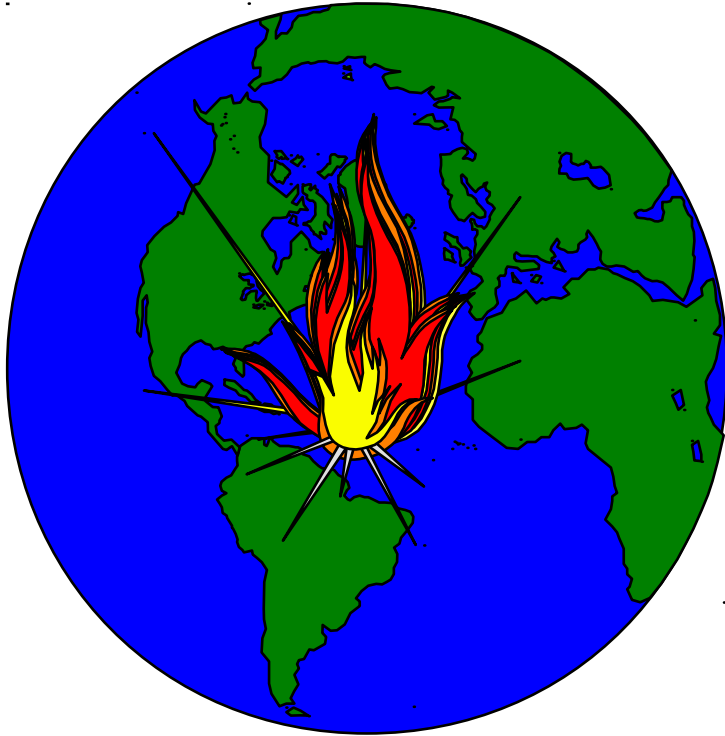
**MISSION EXPANDED AND USA,
USAF ADDED TO FORCE**

**22 OCT... PRESIDENT REAGAN JU
US CITIZENS TO BE IN “IMMINENT
DANGER”**

**NCA DECISION - PROCEED WITH
MILITARY RESCUE AND TAKEOVER
OF THE ISLAND... H-HOUR SET FO
25TH**

CRISIS...URGENT FURY

(CONTINUED)



21 OCT... ACOM PLANNING CONFERENCE

(NOTE THE “OVERLAP” IN ACTIVITIES)

**22 OCT... DETAILED CONCEPT OF THE
OPERATION DEVELOPED**

**23 OCT... MULTINATIONAL EFFORT WITH
CARIBBEAN PEACEKEEPING FORCE**

“EXECUTION PLANNING”

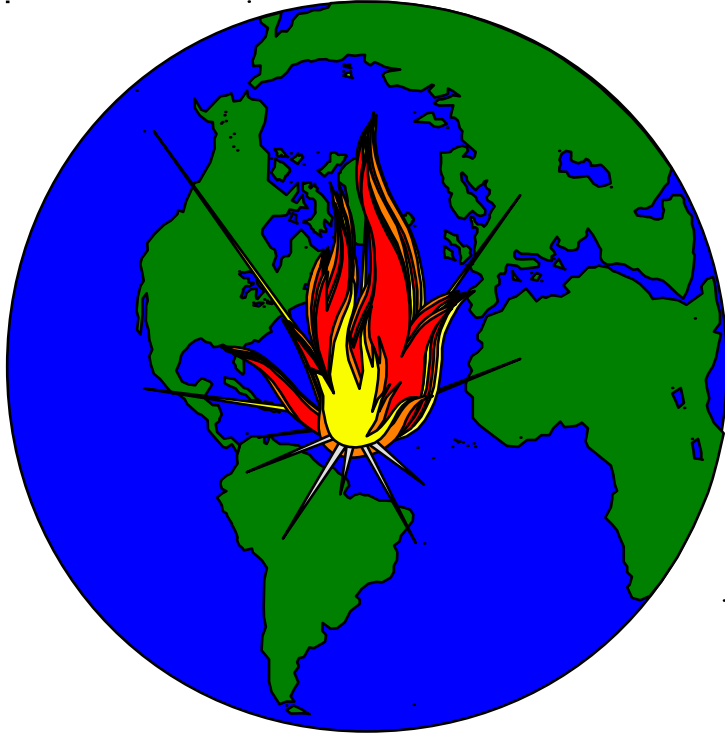
CONCEPT BRIEFED

ACOM OPORD ISSUED

CRISIS...URGENT FURY

(CONTINUED)

**23 OCT... PRESIDENT SIGNS DIRECTIVE
ORDERING MILITARY OPERATIONS**



**24 OCT... CARIBBEAN PEACEKEEPERS
STAGE IN BARBADOS**

**JCS AMENDS EXECUTE ORDER
TO INCLUDE CPF**

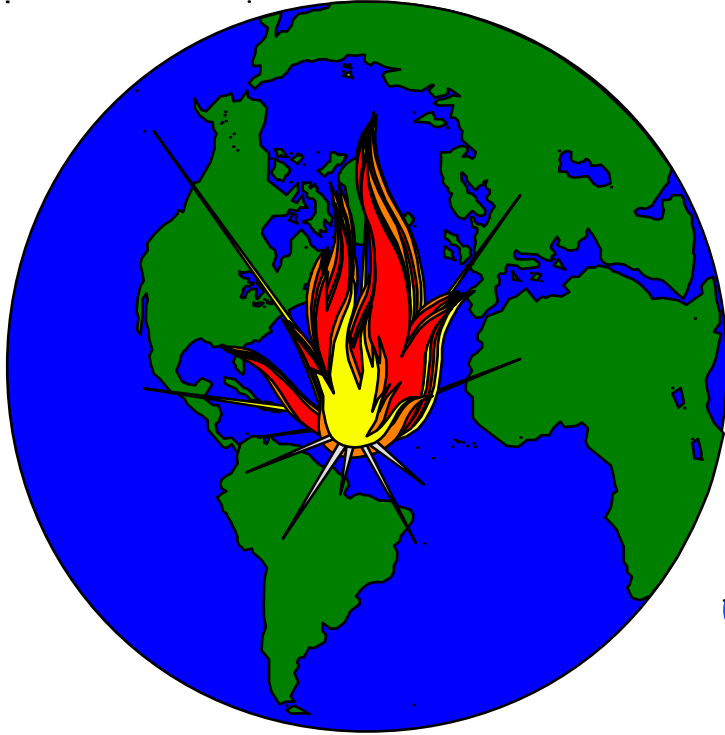
25 OCT... EXECUTION

“EXECUTION”

**AIRBORNE AND AMPHIBIOUS
LANDINGS BEGIN. OPERATIONS
CONTINUE TO 3 NOV 1983**

PROBLEM AREAS

**SECDEF AND CJCS AGAINST INTERVENTION
IN HASTE**

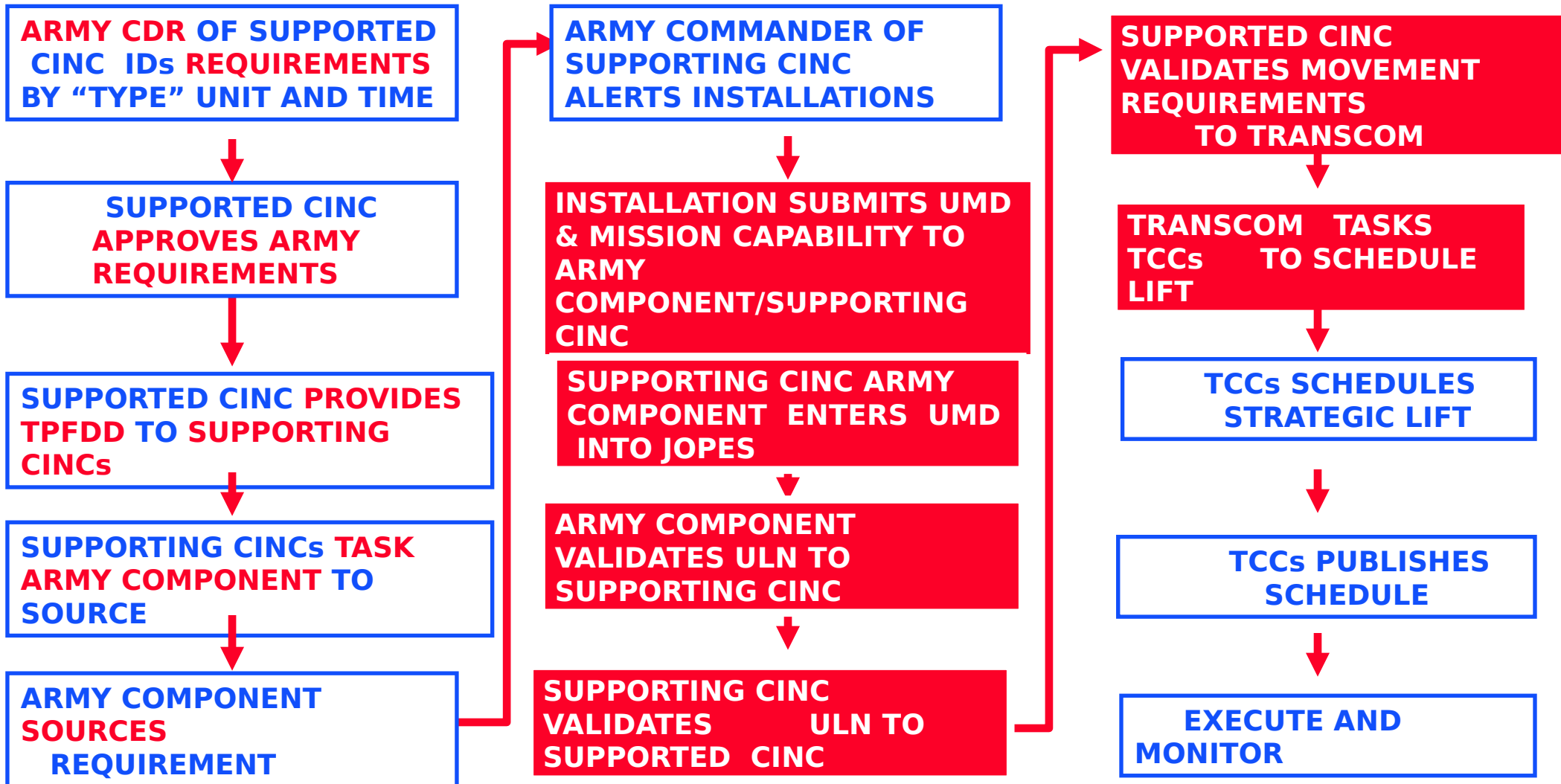


**LACK OF INTELLIGENCE ON TROOP
DISPOSITION, TERRAIN,
INFRASTRUCTURE, etc**

PLANNING TOO "CLOSE HOLD"

**COMMAND & CONTROL - NO UNIFIED
GROUND FORCE COMMANDER
USA AND USMC REPORTED
DIRECTLY TO TASK FORCE
COMMANDER**

DEPLOYMENT PLANNING/EXECUTION PROCESS





STRATEGIC DEPLOYMENT PLANNING COURSE

CRISIS ACTION PLANNING